



The Massachusetts
Health Policy Forum

Student Forum: January 8-9, 2013
Speaker Biographies

Kate Scarborough
Associate Council
Office of Stephen Brewer, Chairman
Senate Committee on Ways & Means

Kate Scarborough has been Associate Counsel to Chairman Stephen Brewer in the Senate Committee on Ways and Means since January 2011. In that role, she is the lead attorney for all legislation before the Senate Committee on Ways and Means relating to health care finance; public health; children, families & persons with disabilities; elder affairs; mental health and substance abuse; environment and natural resources; economic development; and tourism, arts and culture. Prior to this position, she was the health care fiscal analyst for the Senate Committee on Ways and Means in charge of budget appropriations for MassHealth, the Executive Office of Health and Human Services, Elder Affairs and the Group Insurance Commission. Kate received dual degrees in law and public health at Northeastern University School of Law and Tufts University School of Medicine in 2009. Prior to graduate school, Kate worked in the Cardiology Division at Massachusetts General Hospital, in the Health Care Department of Donoghue, Barrett and Singal, P.C., and as a Research Assistant in the Department of Health Care Policy at Harvard Medical School. Kate graduated from Harvard College in 2002 with a Bachelor's Degree in Psychology.

Shawn Collins
Chief of Staff
Office of Senator Richard T. Moore



Senator Richard T. Moore
Senate Chairman
Chair of Joint Committee on Health Care Financing
Massachusetts State House

Massachusetts State Senator Richard T. Moore is presently serving his ninth term representing the Worcester and Norfolk district. He is the Senate Chairman of the Joint Committee on Health Care Financing and was among the principal architects of the landmark Massachusetts health care reform law that has resulted in near

universal access to health care. The Senator also led the successful effort, with Senate President Therese Murray, to pass comprehensive legislation to improve the quality of health care and contain health costs; and most recently, was the Senate's author and lead negotiator of the equally landmark payment reform law.

On the national level, the Senator recently served as President of the National Conference of State Legislatures (NCSL), and has served as co-chair of the NCSL Foundation's project on "Transforming Health Care through Technology." The Senator was an active member of the National Governor's Association's Steering Committee for State eHealth Alliance; and played a key role in establishing the National Advisory Committee for the State Health Reform Project of the Brookings Institution's Engelberg Center for Health Care Reform.



***Hon. Jeffrey Sánchez
Representative
Chair of Joint Committee on Public Health
Massachusetts House of Representatives***

Chairman Jeffrey Sánchez serves as Massachusetts State Representative for the 15th Suffolk/Norfolk District, which includes the Boston communities of Mission Hill, Jamaica Plain, and Roslindale, along with Precinct 5 of the Town of

Brookline, Massachusetts.

On February 12, 2009, Speaker of the House Robert DeLeo named Representative Sánchez as the House Chairman of the Joint Committee on Public Health, the committee charged with reviewing a broad spectrum health policy issues, including health care quality, safety, and transparency; professional scope of practice and workforce issues; health care facilities; chronic conditions and disease treatment and prevention; food and drug safety; and environmental health. Under Chairman Sánchez's leadership, the Joint Committee on Public Health is committed to improving the health care delivery system by reducing chronic diseases and their corresponding costs; expanding access to care, particularly through the use of primary care; ensuring an appropriate amount of health care services are available across the Commonwealth; increasing healthcare quality and transparency; improving prevention efforts; and ensuring that the system is affordable for all.

Under his leadership, several public health bills have been signed into law, including: establishing school nutrition standards, improving organ donation, creating of an organ and tissue donation registration fund, enhancing the practice of nurse midwives, enhancing the prescription drug monitoring program, establishing head injury safety protocols, updating the hemophilia advisory committee, and modernizing of vital records.

In addition to his committee duties and responsibilities, Chairman Sánchez's overall legislative agenda emphasizes initiatives that address access and retention in education, public infrastructure development, workforce development, and affordable housing.

Prior to his appointment to the Committee on Public Health, Chairman Sánchez served as the Vice-Chair of the Joint Committee on Economic Development where he helped usher through the Commonwealth's life sciences commitment. He also sponsored and promoted an Act Relative to Biomedical Research that clarifies the type of research permissible under state law in respect to neonates.

Representative Sánchez serves as a legislative appointee to the Commonwealth's Health Disparities Council, Vice Chair of the National Conference of State Legislatures' (NCSL) Health Committee, a member of the NCSL Task Force on Federal Health Reform Implementation, a board member of the Massachusetts Health Policy Forum, a member of the Regional Health Equity Council, and as a member of the National Hispanic Caucus of State Legislators' Health Care Task Force. He also serves on the Community Advisory Committee for the research study *CRUZA*, as a member of the National Association of Latino Elected and Appointed Officials, with the Massachusetts Committee on the American Reinvestment and Recovery Act, and as a board member for Action for Boston Community Development, Inc.

Representative Sánchez earned his Bachelor of Arts Degree in Legal Education from the University of Massachusetts, Boston, and a Master of Public Administration from John F. Kennedy School of Government at Harvard University, where he is honored to have been a Rappaport Urban Scholar.

Sánchez was recently honored as a Legislative Leader by the Massachusetts Family Planning Association, as a Legislative Leader by the Massachusetts Coalition for Suicide Prevention, with the American Heart Association's Heart of our Mission Award, with the Legislative Champion Award from the Massachusetts Association of Community Health Workers, and with the Public Health Champion Award from the Massachusetts Public Health Association.

Jeffrey Sánchez was raised in the Boston neighborhood of Mission Hill where, as in every neighborhood in his district, he remains deeply involved with concerns and issues relating to health, safety, jobs, and community development. He and his wife Brenda now live in the Boston neighborhood of Jamaica Plain while raising two young daughters, Luna Isabella and Amina Xochitl.



Roni Mansur
Chief Operating Officer
Commonwealth Health Insurance Connector Authority

Roni Mansur is the Chief Operating Officer at the Massachusetts Health Connector. In this role, Roni oversees the ongoing Operations, IT and Business Development functions of the

Massachusetts exchange which serves over 220,000 members and provides strategic and operational leadership as part of the transition of the Exchange to the ACA.

Prior to working at the Connector, Roni spent nine years at Deloitte Consulting's Strategy and Operations practice providing consulting services to health care and public sector clients which include the Commonwealth of Massachusetts, State of Michigan, Aetna, Cigna, Wellpoint, Blue Cross Blue Shield of Massachusetts, Harvard Pilgrim Health Care, Private Health Care Systems. Roni received his M.S. in Quantitative Finance and his B.S. in Mechanical Engineering from the University of Michigan, Ann Arbor.

Áron Boros
Executive Director
Center for Health Information and Analysis

Áron Boros serves as the first Executive Director of the Center for Health Information and Analysis (CHIA). CHIA was established in 2012, as the successor agency to the Division of Health Care Finance and Policy. CHIA is an independent state agency that collects health care cost and quality information and provides objective analysis of this data to assist in the formulation of health care policy. CHIA maintains a number of the responsibilities of the Division, including compiling annual cost trends reports, managing the state's all-payer claims database, and monitoring the financial performance of hospitals. CHIA also maintains a consumer health information website to enhance the transparency of the quality and cost of health care services in the Commonwealth.

Prior to joining the Division, Boros worked at MassHealth as the Director of Federal Finance. There he focused on managing the state-federal relationship with respect to expenditures eligible for federal financial participation. Prior to entering public service, Boros was an attorney at Boston law at Foley Hoag firm. He received his J.D. and Masters in Public Policy from the University of Michigan at Ann Arbor. He received his undergraduate degree in Geology from Amherst College. He lives in Jamaica Plain with his spouse Hillary Mull, daughter Julia and son Isaac.

Marcia Fowler
Commissioner
Massachusetts Department of Mental Health

Marcia Fowler was named Commissioner of the Massachusetts Department of Mental Health (DMH) in February 2012. Commissioner Fowler has an extensive background and expertise in clinical programs, human service management and budget experience in both the public and private sectors. A lawyer and a clinician, Commissioner Fowler is committed to ensuring under her leadership, that DMH is focused on consumer voice and choice, and that transparent communications and open dialogue among stakeholders in the mental health community is integral to forwarding the mission of the Department.

One of the hallmarks of Commissioner Fowler's service to DMH is her passion and commitment to assuring that all individuals have every opportunity to participate in their treatment, care and recovery. During her tenure with the Department, Commissioner Fowler has supported and built a community services delivery system based on flexibility, a peer workforce and the integration of behavioral health and physical wellness.

Thomas O'Brien
Assistant Attorney General
Chief of Health Care Division
Office of Attorney General Martha Coakley

Thomas More O'Brien is an Assistant Attorney General and Chief of the Health Care Division in the Office of the Attorney General of Massachusetts. Attorney General Martha Coakley created the Health Care Division upon taking office in 2007 to place a heightened focus on promoting the interests of consumers as Massachusetts undertook its landmark health reform effort. Tom has successfully led the Health Care Division through significant policy work and litigation against numerous health plans, health care providers, and pharmaceutical companies returning tens of millions of dollars to Massachusetts. He has also led the Health Care Division's groundbreaking examinations of health care cost trends and cost drivers. Tom started his career in public service in the Executive Office for Administration and Finance where he helped launch the Office of Purchased Services that reformed the Commonwealth's system for purchasing health and social services from private vendors, including development and implementation of the Commonwealth's first relational database of vendor cost report information. Tom received his JD from Suffolk University Law School, an MPA from the University of Massachusetts at Amherst, and a BS (mathematics) and a BA (English literature) from the College of Santa Fe.



Dolores L. Mitchell
Executive Director
Group Insurance Commission

Dolores Mitchell is the Executive Director of the Group Insurance Commission, the agency that provides life, health, disability and dental and vision services to the Commonwealth's employees, retirees and their dependents; many of these benefits are also provided to a number of authorities, municipalities, and other entities. More than 400,000 people are covered by the GIC. Mrs. Mitchell has been in this position since 1987, serving in the administrations of Governors Dukakis, Weld, Cellucci, Swift, Romney, and now Governor Patrick.

Mrs. Mitchell is a member of a number of professional and community organizations, including the governing board of the Massachusetts Health Care Connector Authority, the

Health Care Quality and Cost Council, the Massachusetts Health Council. She is Board president of the National Committee for Quality Assurance (NCQA), Greater Boston Big Sister Association, of which she is a board member, Executive Committee of the Consumer/Purchaser Disclosure, and has recently been elected a member of the Board of Directors of the National Quality Forum (NQF), and is one of the founding members of Catalyst for Health Payment Reform. She is also a member of the Technical Committee of the Milbank Foundation.

Mrs. Mitchell is a frequent speaker on health care, politics, women's career issues, and related subjects.

Oliver Rothschild
Chief of Staff
MassHealth

Oliver Rothschild serves as Chief of Staff for MassHealth where he supports the Director on strategy, communications, and policy. Oliver joined MassHealth from McKinsey and Company where he consulted for companies, non-profits, and government agencies in the healthcare space. Prior to McKinsey, Oliver worked in a variety of roles internationally with a focus on healthcare policy and delivery for underserved populations. He served as Special Advisor to the Director at Partners in Health-Rwanda under Dr. Paul Farmer, worked with Columbia University under Dr. Jeffrey Sachs, and worked on health systems with the Clinton Foundation Health Access Initiative. Oliver holds an M.D. from the Yale University School of Medicine.

Kay Lazar
Health Reporter
The Boston Globe

Kay Lazar is a health reporter at The Boston Globe who specializes in public health, aging, and sports medicine. Lazar joined the Globe as a staff reporter in 2004, and her tenure has included three years reporting and writing about the state's landmark health care reform law. Previously, she was a staff reporter at the Boston Herald, covering a variety of health and environmental issues and also general assignment news. Ms. Lazar started her career in broadcast journalism in Boston, working as a writer and producer at WBZ Radio. She later worked as a network news writer and editor at ABC Radio News and CBS Radio News in New York City.



Brian Rosman
Research Director
Health Care For All

Brian Rosman is the research director of Health Care For All, the leading advocacy organization dedicated to expanding access to quality, affordable health care in

Massachusetts. Brian's work focuses on policy research and analysis related to Massachusetts and national health reform, public health coverage programs, health payment methods, private insurance concerns and other policy issues. He drafted provisions of the Massachusetts health reform plan, and has played a major role in its implementation.

Before joining Health Care For All in 2003, Brian was a senior policy associate at the Schneider Institute for Health Policy at Brandeis University's Heller School. His work there was with the Council on Health Care Economics and Policy, focused on national health policy topics. From 1995-1998, Brian was the research director and general counsel for the House staff of the Joint Committee on Health Care of the Massachusetts legislature.

From 1989-1993, Brian was counsel to the Massachusetts Senate Committee on Ways & Means, working on health care, environmental and welfare issues. He has a law degree from the University of Pennsylvania and a degree in Political Science from Stanford University.



Richard C. Lord
President and Chief Executive Officer
Associated Industries of Massachusetts

Richard C. Lord is President and Chief Executive Officer of Associated Industries of Massachusetts (AIM). AIM is a state-wide employer advocacy and service organization of more than 5,000 member companies. Mr. Lord joined AIM in 1991 and served as Executive Vice President for Legislative Policy where he was responsible for AIM's public policy advocacy on health care, economic development, taxation, worker's compensation and other issues of interest to employers in the Commonwealth. He has been President and CEO since 1999.

Prior to joining AIM, Mr. Lord served as Chief of Staff for the Committee on Ways and Means of the Massachusetts House of Representatives. The Committee is responsible for all legislation involving state funds and revenues, including the Commonwealth's annual budget and all tax related matters. Mr. Lord was employed by the Committee for six years, serving as the Budget Director before being promoted to the Chief of Staff position.

Before entering public service, Mr. Lord also worked in financial positions at General Electric Company and McCormack and Dodge, a Massachusetts-based software company. He is a 1977 Phi Beta Kappa graduate of Williams College with a Bachelor of Arts degree in Economics and Psychology.

Mr. Lord is a member of several boards, including Catholic Charities of the Archdiocese of Boston, the Blue Cross Blue Shield of Massachusetts Foundation, the Massachusetts eHealth Collaborative, the Early Education for All Advisory Committee, The Children's Trust Fund, the Massachusetts Business Alliance for Education, the New England Center for Children, A.I.M. Mutual Insurance Company, Inc. and the Massachusetts Association for Mental Health. He also chairs the Massachusetts Workforce Training Fund Advisory Panel. He is a former member of the Board of Directors of the Commonwealth Health Insurance Connector Authority.



Lauren A. Smith
Interim Commissioner
Medical Director and Chief Medical Officer
Massachusetts Department of Public Health

Lauren A. Smith, MD, MPH, has been the Interim Commissioner of the Massachusetts Department of Public Health since October 25, 2012. Prior to assuming that position, Dr. Smith has served as the Medical Director and Chief Medical Officer of the Department, providing senior clinical leadership for programs, planning and policy since 2007. She was responsible for key aspects of the Department's response to the H1N1 influenza outbreak and more recently lead the development of regulations related to new legislation on sports head injuries and school nutrition standards. She has been the senior team leader designated to oversee the Department's initiatives focusing on community level obesity prevention through system and policy changes. Before joining the Department, Dr. Smith was on the faculty at Boston University School of Medicine and served as a pediatric hospitalist for more than 10 years at Boston Medical Center. She was the Medical Director of the Pediatric Inpatient Unit for four of those years. Dr. Smith also served as the Medical Director of the Medical-Legal Partnership for Children, which unites doctors and lawyers to address social threats to child health. Dr. Smith's research career has focused on child health disparities and the implication of public policies for child health and wellbeing. She has also considered issues related to barriers to the rapid and sustained diffusion of effective health interventions, including appropriate asthma treatment and infant sleep position recommendations. In addition to numerous peer reviewed papers, she has authored reports on the impact of affordable housing and energy costs on child health and wellbeing as examples of the effects of public policy on health.

Dr. Smith's experience in federal and state government includes roles as a policy analyst for the Department of Health and Human Services and as a W. T. Grant Health Policy Fellow in the office of the Massachusetts Speaker of the House. Dr. Smith graduated *cum laude* from Harvard College with a degree in Biology, having also completed coursework in government and economics. She also studied public policy at the Woodrow Wilson School at Princeton University as a Sloan Fellow. She completed her medicine and public health training with academic honors at the University of California, San Francisco School of Medicine and the University of California, Berkeley School of

Public Health. She completed her residency and chief residency in Pediatrics at Children's Hospital, Boston and her fellowship in General Pediatrics at Boston Medical Center.

Iyah Romm

***Director of Policy, Health Planning and Strategic Development
Bureau of Health Care Safety & Quality
Massachusetts Department of Public Health***

Lea Susan Ojamaa

***Director for the Division of Prevention and Wellness
Massachusetts Department of Public Health***

Lea Susan Ojamaa, MPH is the Director for the Division of Prevention and Wellness at MDPH. Within the division are the chronic disease prevention programs, including asthma, comprehensive cancer, diabetes, heart disease, overweight/obesity and stroke. The Division of Prevention and Wellness uses an integrated approach to assist communities, organizations, schools, worksites and healthcare institutions in advancing sustainable policy, systems and environmental change strategies that promote population health and well-being, that prevent and/or reduce risk factors for chronic disease across the lifespan, and enhance clinical activities to prevent, identify, control, treat and manage chronic disease and associated risk factors. Lea Susan provides overall management and leadership to the division and is responsible for the integration and coordination of initiatives. She provides leadership and oversight to the statewide Mass in Motion initiative and provides training and technical assistance to support the use of policy, systems and environmental change strategies to prevent and reduce chronic disease and associated risk factors and impact healthier communities. Lea Susan provides staff support and content expertise to the Healthy Transportation Compact and represents the MDPH on the Massachusetts Bicycle and Pedestrian Advisory Board and the Massachusetts Safe Routes to School Task Force. Prior to her work in chronic disease prevention, Lea Susan spent seven years in tobacco control working on both the local and state level. Lea Susan has a bachelor's degree in social work from the University of New Hampshire and a master's degree in public health from Boston University.



***David Seltz
Executive Director
Health Policy Commission***

David Seltz is the Executive Director of the Health Policy Commission (Commission). Recently established by comprehensive health care cost containment legislation, Chapter 224 of the Acts of 2012, the Commission is an independent state agency governed by an 11-person, expert Board. The Commission aims to modernize the health care payment and delivery models in Massachusetts in order to establish a more accountable, affordable system. Prior to this appointment to this position, David was the

Special Advisor for Massachusetts Governor Deval Patrick, responsible for coordinating the Administration's efforts to implement all aspects of Chapter 224.

After receiving his Bachelor's degree in Political Science from Boston College in 2003, David worked for 4 years as a Fiscal Policy Analyst and Manager for the Senate Committee on Ways and Means as the primary staffer responsible for all state health care finance issues. David was the chief health care advisor for Senator Therese Murray, and was involved in the 6-month Conference Committee negotiations that produced the landmark Massachusetts Health Care Reform bill, or Chapter 58 of the Acts of 2006.

Subsequently, as a member of Senate President Murray's senior staff, he assisted with the development, negotiation, and passage of three comprehensive health care cost and quality bills in 2008, 2010, and 2012. In addition to health care issues, David was the lead policy staffer responsible for managing the policy team and coordinating the development of the President's policy agenda. In this role, he advised the Senate President on various public policy reforms, including education reform, municipal health insurance reform, and an overhaul of the public pension system.